



STATE OF WASHINGTON
— OFFICE OF GOVERNOR JAY INSLEE —

September 14, 2021

Kelly Shepherd
5500 Harbour Pointe Blvd, Q103
Mukilteo, Washington 98275

Dear Kelly,

Thank you for applying to serve on the Everett Community College Board of Trustees. I am delighted to appoint you to the board effective October 01, 2021 for a term ending September 30, 2026.

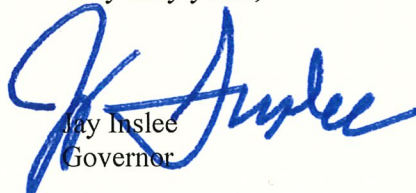
As you know, the public sets high professional and ethical standards for those in public office. It is important to me that everyone serving in my administration always works to maintain the trust of those we serve. That means we serve to the highest of ethical principles, place the public's interest above any personal or private interest, and always ensure state resources are efficiently used for public purposes only.

My goals are to grow Washington's economy, strengthen our schools, and promote a culture of performance and efficiency in state government. You can help me achieve these goals. I ask that you take personal responsibility for making sure the Everett Community College Board of Trustees operates in a way that is transparent, responsive and focused on implementing lean management tools to achieve results. These are the public's expectations as well as my own.

Serving the people of our state is a real privilege and I hope you find this to be a rewarding experience. Thank you for your willingness to join me in serving the people of Washington.

Congratulations and welcome to the team.

Very truly yours,



Jay Inslee
Governor

Enclosures

THE STATE OF WASHINGTON



JAY INSLEE
GOVERNOR

In acknowledgment of special trust and confidence in the integrity, diligence
and discretion of

Kelly Shepherd

I, **Jay Inslee**, Governor of the State of Washington, do appoint and
commission as a member of the

Everett Community College Board of Trustees

For a term ending September 30, 2026 to hold the office with all rights, duties
and responsibilities legally pertaining to this position of public trust.

In Testimony Whereof, I have set my hand and caused the
Seal of State to be affixed at Olympia, this September 14,
2021.



A handwritten signature in blue ink, appearing to read "Jay Inslee".

Jay Inslee, Governor

A handwritten signature in blue ink, appearing to read "Kim Wyman".

Kim Wyman, Secretary of State